

Logic Instrument Group, an ARCHOS subsidiary, strategic roadmap for 2026-2027 and status update

Paris November 19th 2025 – ARCHOS, a French pioneer in consumer electronics and a recognized player in mobile and rugged technologies, announces that its subsidiary Logic Instrument (ALLOG - FR0000044943), a French mid-sized company specializing in IT for extreme conditions for defense and industry, aims for revenue of €100M in 2027 (*excluding new BITD acquisitions*).

The Logic Instrument group's revenue for fiscal year 2025 is expected to be around €40M, representing a very strong increase of more than 40% compared to 2024, even though over €10M in Defense contracts initially expected in 2025 have been postponed to 2026, which would have brought growth to more than 80%.

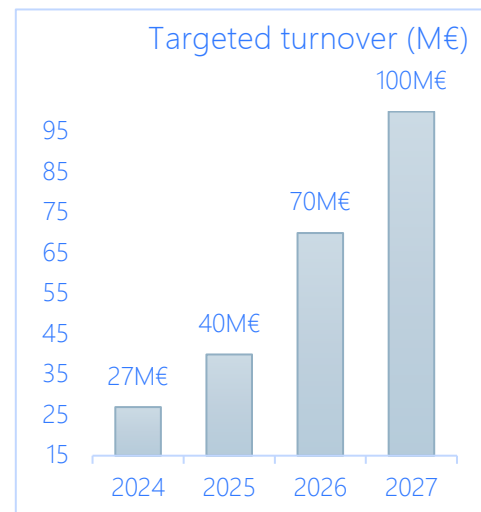
The year 2026 should show exceptional growth rates, and revenue is expected to exceed €70M, an increase of about 75%, notably driven by:

- (i) Billing of more than **€15M in ultra-rugged tablets and computers** as part of the Mastoc program for the French Defense Digital Agency in 2026
- (ii) Billing in Germany of more than **€10M in rugged equipment for the German defense sector**
- (iii) Full-year consolidation of **Distrance** with expected revenue of more than **€26M**
- (iv) Full-year consolidation of Glacier Computer in the United States for around €8M

The Logic Instrument group now has more than 100 experts specializing in secure, ultra-rugged mobile solutions serving defense and industry.

Healthy and improving balance sheet indicators expected by end of 2025:

- (i) Shareholders' equity above €10M
- (ii) Cash position above €7M and banking partners committed to expected growth
- (iii) Bank debt below €4M as of end 2025



The Logic Instrument group now relies on solid foundations to achieve its objectives:

- 1 A full range of IT products and solutions for defense and industry:
 - Connected mobile solutions: smartphones, PCs, tablets, servers, secure hubs
 - Test and measurement equipment
 - Connected objects for extreme environments
 - Operational readiness maintenance for sovereign infrastructures
 - Tailor-made solutions for defense stakeholders
- 2 A plant located in Essonne from the end of Q1 2026 dedicated to sovereign Tempest technology

- 3 An exclusive contract for rugged mobile solutions with the French Defense Digital Agency for a maximum of €90M including tax (over 30 months from 17/02/2025) and the intention to participate in more defense tenders
- 4 Growing footprint in Germany in the defense sector in partnership with Rheinmetall (Logic Instrument Germany)
- 5 Successful integration of Elexo, Artic, Glacier Computer in the United States, and upcoming integration of Distrame, along with the positive impacts of leverage effects at all levels

The Logic Instrument group will continue exploring potential new acquisitions through the defense industrial and technological base (BITD) to further enhance its expertise serving defense and industry, aiming to become a key player in secure, ultra-rugged mobile solutions.

This document is translated from French. Only the French version is official.

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About ARCHOS

ARCHOS, an expert in mobile solutions, has continually revolutionized this market in the consumer electronics sector, as well as in B2B and defense. ARCHOS now operates on three pillars: defense and industrial mobile solutions, consumer electronics, and healthcare. A French company comprising numerous subsidiaries—LOGIC INSTRUMENT, ELEXO, GLACIER COMPUTER, ARTIC, Distrame, O2i ingénierie, Poladerme, Dextrain, and Domisanté—the group is listed on the Euronext Growth Paris market, ISIN Code: FR0014007XT1. www.archos.com